



LAKE LOUISE

Summer Camp Manual

2026



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Camping @ Lake Louise

Individual Camp Mission Statements

Camp Beloved

To provide a safe and nurturing environment for LGBTQIA youth and their allies to experience inclusive faith, divine love, and affirming community, while learning to practice self-care.

Holy Ground Camp

To promote spiritual life through the Gospel love of Jesus Christ, specifically relevant to senior high youth.

Choir Camp

To teach children and youth about God's unconditional love through music, laughter, and supportive relationships.

As We Are Camp

As We Are Camp embraces all who join as the children God created us to be. God made each of us for His love. God made each of us as unique, beloved children. As a camp community, we strive to reflect that in how we accept, love, and encourage spiritual growth in one another throughout the year.

Faith Builders

To promote the concepts of Christian Community and service to others in a summer camp setting

Middle School Camp

To provide students in grades 6-9 with a fun camp experience that fosters a deeper sense of community comprised of diverse backgrounds, thus leading to a greater understanding of the workings of God in their lives through the gifts of the Holy Spirit.

MOSAIC

Share and experience the message of God's love and hope through creative expression.

Bear Camps

To turn anxiety about camp and God into excitement.

Summer Camp Schedule 2026

Camp Name	Dates	Grades/Ages Entering Fall 2025	Camp Dean
Camp Beloved	June 14 - June 20	Grades 9-13	Rev. Larry French and Sharon French
Holy Ground	June 21 - June 27	Grades 9-13	Marla Gerber Brian Norton
Choir Camp	June 28 - July 4	Grades 4-13	Christie Brewster
As We Are	July 5 - July 11	Grades 9-13	Liz Carr Phil Hammond
Middle School Camp	July 12 - July 18	Grades 6-9	Rev. Alicea Williams Rev. Elizabeth Hurd
Faith Builders	July 12 - July 18	Grades 7-13	Rev. John Murray
Polar Bear Camp	July 19 - July 25	Grades 4-6	Rev. Kelsey Burns-French
MOSAIC	July 19 - July 25	Grades 9-13	Parker & Chelsey Liu Josh Brubaker
Teddy Bear Camp	July 26 - July 28 (Session 1) July 30 - August 1 (Session 2)	Ages 4 through Grade 3 with an adult	Rev. Erin Fitzgerald
Black Bear	July 26 - July 29	Grades 2-5 with an adult	Rev. Rachel Labram Jodi Lloyd

Quick Reference Guide to Lake Louise Staff

Definitions

Primary Contact Immediate decision made.

Secondary Contact Can assist, but will likely need to confer with another staff member before offering a definitive answer.

Executive Director - Oversight & Administration of Lake Louise

Primary Contact for

- Camper safety & well-being including any emergency
- Compliments or concerns regarding Lake Louise employees
- Program funds & reimbursement requests

Director of Camping & Outreach - Camp Development, Execution, & Promotion

Primary Contact for

- Your overall camp experience and programming
- Contact & communication with Lake Louise staff
- Volunteer staff registration, coordination, certification, & training
- Camp programming, policies, & procedures and camp session supplies
- Planning & scheduling (including AV requests)
- Camp evaluations
- Assistance with marketing, advertising, and promotion
- Summer Program Staff supervision
- Camper check-in and check-out including camper release
- Camper registrations, communication, and paperwork
- Summer programming facilitation including photography
- Social Media presence and Website updates
- Community contacts for service projects

Program Staff

Secondary contact as they are supervised by the Executive Director

- Assist with all practices, equipment, and procedures at the waterfront, tree climbing, bottle rockets, and other program areas. May coordinate swim tests, buddy board, aquatic observers, kayaks, and tree climbing areas, and determine weather conditions for proposed activities.
- Perform custodial and grounds work including repairs or restocking supplies accountable to the Director of Maintenance.
- Performs meal preparation, serving, and clean-up. During dining hours, direct requests for food or service to any of the kitchen staff.

Director of Maintenance - Camp Facilities & Grounds

Please write all facility improvement requests on the white board outside the main office

Primary Contact for

- Cleaning, upkeep, repair and maintenance of all facilities and grounds
- Compliments or concerns with Maintenance & Grounds staff

Secondary Contact for

- AV requests

Director of Food Service - Camp Dining*Primary Contact for*

- Anything relating to food and food service (menu planning, purchasing, food preparation, service, clean-up)
- Planning meal patterns so they are a balanced meal as defined by the USDA
- Special requests for camp meals & additional food supplies must be submitted in writing no later than Monday preceding check-in.
- All special dietary needs and food allergies. Individuals come to the kitchen door for special dietary needs.
- Compliments or concerns with kitchen staff.

Volunteer Camp Staff Job Descriptions

Dean

Deans have a passion to lead their particular week of camp at Lake Louise, investing a significant amount of time to creating, planning, and executing quality camping experiences that form the ministry of Lake Louise.

Qualifications

- Be a minimum of 25 years of age
- Grant permission for a criminal background check with appropriate law enforcement agencies
- Provide three references from unrelated persons over 18 years of age

Training Shall participate in the Dean Gathering. If unable to attend, it is the Dean's responsibility to acquire the knowledge transmitted therein from another Dean.

Lines of Authority Report to the Director of Camping and Outreach, who reports to the Lake Louise Executive Director.

Responsibilities

- Daily administration of the camping program and assuring the care, safety, and protection of campers.
- Shall provide a minimum **12 hours** of pre-camp training each year and provide documentation to Lake Louise that all volunteers fulfilled this requirement.
- Recruit volunteer counselors, health officers, and campers.
- Choose counselors and health officers based on their character, emotional stability, health, ability, experience, enthusiasm, ability to engage consistently with age group for which they will be responsible, and education. Help them understand the camping experience is for campers first and not counselors!
- Be prepared to gracefully exit ineffectual counselors.
- Ensure all administrative/organizational details are cared for prior to camp.
- Create a camping experience that supports and embodies the vision, ministry, and core values of Lake Louise.
- Work with Director of Camping and Outreach to assign cabins.
- Work with Director of Camping and Outreach to plan and schedule activities. Budgeting and submitting expenses.
- Lead their team in behavior management training and solution finding
- Lead their team in problem solving, last minute details, and decisions and situations that require contacting parents.
- Act as primary interface/communications person between the volunteer staff and Lake Louise permanent and seasonal staff.
- Assist Lake Louise in evaluating and envisioning camping ministry.

Counselor (Cabin Leader)

A counselor is a volunteer employee with responsibility for the direct personal care, guidance, and supervision of campers during the day and sleeping hours. A few words describe these individuals: mentors, spiritual leaders, encouragers, role models, and “the adult” (in other words, they are not a camper’s buddy or friend).

Qualifications

- Be a minimum of 18 years of age (see staffing guidelines)
- Grant permission for a criminal background check with appropriate law enforcement agencies
- Provide three references from unrelated persons over 18 years of age

Training Shall receive a minimum of **12 hours** of pre-camp training per session per year and Child Protection Certification documented and filed with Lake Louise by the Camp Dean. Training shall be administered by Lake Louise personnel and Camp Deans.

Lines of Authority Report directly to the Camp Dean.

Responsibilities

- Create and maintain a safe environment for campers. Remember that campers can be made to feel unsafe if they become over stimulated, too scared or frightened, too curious, too excited, receive unprofessional psychological advice, are exhausted from lack of sleep, engage in tickling or wrestling, hear scary stories, or you share details of your private romantic life. Remember the difference between being friendly and being their friend. You are their adult leader, not a fellow camper.
- Be aware of camper needs and concerns, addressing them as appropriate, and seeking assistance if needs are beyond your capacity or comfort to address.
- Work with Deans and team to establish rules of conduct that help everyone to negotiate “group living”. Remember that many campers are used to more freedom at home. Be resolved and calm in helping everyone get through the tense times. And, model rule adherence.
- Assist in recruiting campers.

Program Specialist

A Program Specialist serves during the camp session to help organize, set up, put away, and coordinate camp programming and activities. Responsibilities may range from worship leadership to evening activities and special initiatives. The Program Specialist typically will not be housed with campers, but will follow all child care licensing requirements.

Qualifications

- Be a minimum of 18 years of age (see staffing guidelines)
- Grant permission for a criminal background check with appropriate law enforcement agencies
- Provide three references from unrelated persons over 18 years of age

Training Shall receive a minimum of **12 hours** of pre-camp training per session per year and Child Protection Certification documented and filed with Lake Louise by the Camp Dean. Training shall be administered by Lake Louise personnel and Camp Deans.

Lines of Authority Report directly to the Camp Dean.

Responsibilities

- Coordinate with the Director of Camping and Outreach or the Coordinator of Programming and Communication for use of camp-owned materials and use them judiciously, putting away every item used or reporting any damage that has occurred.
- Care for other materials brought to camp for a specific camp session including items kept in the Buss Garage.
- Assist in recruiting campers.

Health Officer

Responsible for the health and safety of campers and volunteers.

Qualifications

A health officer shall be one (1) of the following and provide current certification:

- Be a minimum of 18 years of age (see staffing guidelines)
- Grant permission for a criminal background check with appropriate law enforcement agencies
- Provide three references from unrelated persons over 18 years of age
- Licensed Physician or Licensed Physician's Assistant
- Registered Nurse
- Licensed practical nurse (in the state of Michigan)
- Licensed medical first responder (in the state of Michigan)
- Licensed medical technician
- An adult who has satisfactorily completed training and certification that is equivalent to the requirements set forth in the American Red Cross Manual "Responding to Emergencies".

A health officer shall hold certification that is equivalent to the requirements set forth in the American Red Cross Manual number 652137. And, a health officer shall have training in the area of "Preventing Disease Transmission". The health officer will be the only person to handle exposure to blood borne pathogens and bodily fluids.

Training

In addition to holding current licenses and certifications, a health officer shall be trained in Lake Louise Health Center procedures as described in the LLCC Health Care Manual. A copy of this manual will be kept in the Health Center and an advance copy may be obtained by contacting the Executive Director.

Shall receive a minimum of **12 hours** of pre-camp training per session and per year and Child Protection Certification documented and filed with Lake Louise by the Camp Dean. Training shall be administered by Lake Louise and Camp Deans.

Lines of Authority Report to the Executive Director, according to state requirements.

Responsibilities Before Camp Begins

- Give a brief first-aid lecture to the counseling staff outlining some of the more common emergencies and appropriate first-aid treatment.
- Become familiar with all the standing orders and duties of a camp Health Officer.
- Become familiar with the list of emergency phone numbers, which include hospital emergency room, poison control center, camp physician, rescue squad, and the nearest ambulance.
- Obtain a key for the Health Center and medicine storage therein.
- Check the supplies in the Health Center. Supplies needed to complete at least the inventory suggested by the Michigan Department of Consumer and Industry Services should be present.

Opening of Camp

- Be present during the check-in procedure to review health records and give a quick health screening to incoming campers. Note any specific problems such as: allergies, enuresis, sleep walking, etc.
- Camper screening: Have you been sick or injured since the doctor saw you? Do you have any wounds or conditions that require care? Have you brought any medications with you to camp?
- Collect and note all medications which might require administration during camp.
- Check with each camper for any visible symptoms of illness or communicable conditions, or whether there are any emotional or physical problems of the camper, which should be noted and later communicated to other staff members.
- Ensure camper has submitted a properly completed health form, including completed parental emergency medical treatment permission.
- Inform the Director of Food Service or Head Cook of any special dietary needs if not previously reported.

Responsibilities During Camp

- Each time you leave the Health Center, ensure the door is locked securely and that there is a sign on the door communicating clearly where you can be reached in the event of an emergency. The Health Officer, by Michigan law, may not leave the physical premises of children's camp except under dire emergency.
- Only the health officer and any camper needing isolation are permitted to sleep in the Health Center during the camp session.
- Establish regular visitation hours to dispense medication and treatments.
- Log every visit and health concern in the camp health log. This includes campers, volunteer staff, and other adults.
- Keep the Dean and Executive Director notified of special health concerns.

- Keep all medications in the secured medicine storage location and ensure it is locked at all times except when dispensing medications.
- Allow only one camper at a time in the treatment area. Ask other campers to remain outside.
- If an incident or illness requires that a camper be admitted to hospital or sent home from camp, consult the Executive Director for instruction on completing required forms.
- Whenever the waterfront is being used for swimming, be present there with the portable AED (or designated secondary adult volunteer with experience and knowledge of use of the AED).
- Accompany campers on a planned field trip away from camp property.

Medication Storage and Administration

- All camper and volunteer staff medications shall be turned into the Health Officer at registration during the health check-in. Medications shall be in the original container with dosage and frequency clearly marked.
- All medications for an individual shall be placed in a zip-loc bag that shall be clearly marked with the camper's or volunteer staff person's name.
- The Health Officer shall keep all medications in the locked storage cabinet inside the Health Center. The Health Center shall also be locked when the Health Officer is elsewhere on-site, and the Health Officer shall assume responsibility for the keys.
- The Health Officer shall prepare and dispense all medications at prearranged times, or as indicated by the prescription, according to standing orders.
- At camper check-out, the Health Officer shall return all medications.

Treatment Procedures

- Treatment procedures are reviewed and update annually. A copy of the procedures is kept in the Health Center.
- Each Health Officer shall provide a scope of care according to established procedures and individual licenses or certifications.

CAMP BASICS

Checklists to consult frequently!

DEANS

- Submit camp theme and weekly schedule NO LATER than June 1st, 2026 to Director of Camping and Outreach.
- Attend Dean Gathering at Lake Louise.
- **2 Weeks preceding camp**: Share preliminary cabin assignments to Director of Camping and Outreach.
- Saturday before camp: Deans and Volunteers arrive after 3:00 p.m. for setup- No Dinner provided
- Sunday: Deans and Volunteers are invited to join the Chapel Service at 10:30 -No Breakfast provided
- Sunday: A briefing lunch will be held at 12 noon in the Dining Hall
- Reimbursement requests due within one week after camp concludes

COUNSELORS

- Register online at <https://lakelouisecommunity.org/summer-camp-volunteer-2025/>
- Must be completed by June 1 along with all require paperwork
- Attend trainings as required by Camp Dean
- Read the following documents available on Lake Louise's website:

Lake Louise Summer Camp Manual

Lake Louise Child Protection Policy

Positive Approaches to Managing Campers - a camp counselor's guide to behavior management by Donal P. Carr, Nancy J. Jaskiw, and Nicholas P. Jaskiw

2026 Dates

- Dean Welcome Letters to Camper Families – June 1
- Volunteer Training – Determined by Deans and completed before campers arrive
- Supply List – May 15
- Camp Program and Schedule to Lake Louise – Two weeks before your camp starts
- All Volunteer Paperwork – June 1

Safety

Child Protection Policy

Each person serving as a volunteer at camp is required to read and sign a statement of understanding of Lake Louise's Child Protection Policy.

During Camp

- **Self-Care** Take care of yourself! Unless you care for yourself you will not adequately care for others.
- **Injury and/or Illness** Report to the Health Officer immediately. The Health Officer coordinates the response to the injured or sick individual. If a camper is transported for any reason, notify the Executive Director at the time the decision is made. See list of emergency phone numbers later in this manual. For non-emergency office visits, the Executive Director will transport campers.
- **Emergencies: Fire, Weather, Waterfront** Please refer to the Child Protection Policy for complete information and policies and procedures. Lake Louise permanent and seasonal staff take the lead in any emergency response.
- **Emergency Drill** Required by the State of Michigan with the first 48 hours of a camp week. The Director of Camping and Outreach will negotiate a time with Camp Dean.
- **Blood Borne Pathogens** Notify the Health Officer of any incident or accident that involves bodily fluids. Do not attempt to clean-up. This must be done by trained personnel.
- **Waterfront Coordination** Coordinate any waterfront times and activities with the Director of Camping and Outreach.
- **Waterfront Usage** The waterfront staff are in charge of all decisions and activities on the waterfront. Those who plan to swim at any time this week must attend the Waterfront Orientation on Monday during your scheduled waterfront time. Kayak users must be either a high schooler or any camper who has passed the deep-water swim test.

No swimming and/or watercraft activities are allowed without a lifeguard on duty. During swim time, there must be minimum of 3 adults who serve as aquatic observers. This is in addition to the Health Officer (or designated adult) who must be present with the AED. The camp staff reserves the right to ask for more if needed.

- **Dietary Needs** Information collected during registration will be shared by the Director of Camping and Outreach with the Director of Food Service, the Health Officer, and cabin counselors. If reported during camp, the Health Officer will relay this information to the Director of Camping and Outreach.
- **Camp Boundaries**

North - shoreline **East** - Magee Road **South** - Thumb Lake Road

West - brown house and driveway on the west end of camp on Pioneer/Prayer Trail

Trails south of Thumb Lake Road, west of the Executive Director's driveway, or east of Magee Road may be used if groups are led by at least **two** counselors and **one** LLCC Staff.

- **Campfires** Campfires must be completely extinguished with water prior to leaving the area. If the DNR raises the fire danger to EXTREME, all outdoor activities involving flames or fire must be approved by the Director of Camping and Outreach. Do not use flammable liquids to start your fire!
- There are five places camps may build/light a fire:
 1. Horner fireplace
 2. Fire pit outside Horner
 3. Fire pit at the beach
 4. Firebowl
 5. Fire pit outside the Retreat Center
- **Tobacco, alcoholic beverages, weapons of any kind, and fireworks** are prohibited.
- **Footwear** Curb first-aid visits. Encourage everyone to wear appropriate footwear for all activities.
- **Vehicles & Parking** Park all vehicles in the grass lot east of the gravel lot behind the Maintenance Building. Keep staff vehicles out of the main camp area except for unloading equipment. No counselor or camper vehicles are allowed in camp after noon on Sunday. Camper belongings will be transported by volunteers or carried by campers from the registration area. Any camper who drives themselves to camp will surrender their keys to the Director of Camping and Outreach until they are released from camp.

Scheduling & Organization

Scheduling & Planning

- Volunteer staff may not make decisions regarding Lake Louise permanent and seasonal staff time or schedule. All requests for Lake Louise permanent and seasonal staff participation must be done through the Director of Camping and Outreach with approval of the Executive Director. They will make the final decision.
- Camp check-in begins Sunday @ 3:00 pm and runs until 5:00 pm. Lake Louise staff begins setting-up on the main floor of the Retreat Center @ 2:00 pm. Please ensure your team is ready to receive campers by 2:30 pm. Camp check-out is Saturday @ 10:00 am. Exceptions: Teddy Bears, Black Bears, and Choir Camp
- Meals are SERVED @ 8:00 am (breakfast), 12:00 pm (lunch), and 5:30 pm (dinner) with a few exceptions. Meals are served buffet-style. Those camps that run concurrently with another group may have their meal times adjusted. The Director of Camping & Outreach will communicate with you if this affects your camp. See the Kitchen Staff with any special dietary needs.
- Hoppers should be in the dining hall 15 minutes prior to meal times. If grace is said before eating, please do so before the meal service time regardless of everyone being present.

- Swimming and kayaking must be scheduled at different times. Please submit requested waterfront times to Director of Camping and Outreach in your finalized schedule by June 1st.
- Submit preliminary cabin assignments the Wednesday preceding camp.
- “Technology Time” works if you are clear about what it is, when it is, where it is, and why we do it. And, most importantly, everyone, including adults, should follow the rules.
- Lake Louise has limited Wi-Fi capabilities. Please help us keep the cost of camp down by limiting use to what is necessary, not leaving programs running, or downloading huge files.
- When taking groups off-site, a Dean or Health Officer needs to take the health file from the Health Center along on the outing. Prior to departure, they should confirm all campers' health history forms and supporting documentation are present. Please, follow the Lake Louise Transportation Policy.
- Prior to departing for an off-site activity, provide Lake Louise office with camper list, departure and return times, route to be taken. Please ensure you know the Lake Louise office number (231.549.2728) in case of emergency.
- Annually review camp traditions and activities - all of them! Voluntary hugging is OK, but hug lines are not condoned by Lake Louise. If you had an activity or tradition where someone was injured or hurt last year, use this year to create new, safe traditions and activities for campers. If you need our support on changing a tradition or activity, let us know. We will be happy to help you envision new traditions and activities.
- Camp store hours will be determined during your camp session.
- Mail is picked up @ 10:00am from the box to the left of the office door. Deans may pick-up mail for distribution @ 11:30 am.
- Keep track of and return at the end of camp all items borrowed from the Buss Garage.

Budget, Expenses, & Supplies

Receipts & Reimbursement

- Receipts are required for all reimbursements - no exceptions!
- All reimbursement requests must be submitted to the Lake Louise Office within one week of your camp ending. Receipts and the reimbursement form may be given to the office during your camp session. A minimum two-day notice is required for any reimbursements requested during your week of camp.
- Use of our Google form is highly encouraged. Use this link: https://docs.google.com/forms/d/e/1FAIpQLSe9_gEouNJWg-i9MSuWNA-KAg2KjbjAGFpnU8C_3-6il0mQ/viewform?vc=0&c=0&w=1&flr=0 or the QR code on the form or as found in the Horner Kitchen to submit your request.

Program Budget

- Submit program supply lists by May 15th for bulk ordering. Remember it can take more than 2 weeks to receive supplies from our vendors.

Buildings & Grounds

Policies & Procedures

General

- Please write all maintenance and custodial concerns on the white board outside the office, clearly describing the problem.
- Practice environmental stewardship through treating the natural environment and facilities respectfully. Use trash receptacles. Clean up after yourself (and others when necessary)

Cabin Care

- Nothing shall be written, carved, or burned onto the cabins, buildings, or trees. The use of nails, staples, tacks, and most kinds of tape in any building to attach items to the interior or exterior is prohibited. Instead, please use painter's tape or poster putty (aka Museum putty or Blu-Tak) since these can easily be removed without damaging the surfaces. Please remove all tape or putty at the end of your camp week.
- When decorating, keep the exits free and clear of all decorations and camper gear. The exit signs must remain uncovered. Do not put anything within 3 inches of any lighting fixtures. Do not cover the windows. Removable decals for decorating the windows are allowed if removed at the end of your camp week.
- The bunk beds must remain where they are. Please do not move them to new locations for any reason.
- Only one mattress per bunk is allowed.
- The camp staff will not be doing daily bathroom cleaning. Lake Louise will restock paper products at your request throughout the week (please write on white board) and will replace floor mats as needed. Engage campers in picking up and sweeping out cabins each day.
- Place full garbage bags on the front porch daily before breakfast or during indicated time by Deans in the schedule, for pickup. Do not put cabin trash in the garbage cans along cabin row.
- On Saturday morning before breakfast move all belongings to the Retreat Center deck. Put all trash in trash bags and place the bags outside of the cabin.
- A staff member will inspect each cabin during check out.

Horner Center & Tenant Chapel Care

- Remove your items
- Return any items taken from to the Buss Garage
- Stack chairs on racks in Horner Center
- Sweep
- Clean Horner kitchen (wipe down all surfaces, clean out all food, and put away pans and anything else that was used).
- Extinguish all candles before leaving Tenant Chapel

Cabin Occupancy

East Camp Cabins with facilities (capacity)

Brubaker/Weems (12) Vogel (12) Marshall (12) Carr (12) Marvin/Sharp (12)
Pankratz (12) Strong (12) Manning (12) Hammond (12)

Central Camp

Halsted Lodge (20 with 10 beds on a side) McKay Lodge (20 with 10 beds on a side)
Sensory Cabin (TBD) Health Center (Health Officer and Sick Camper(s))

Vehicles and Transportation

Medical Emergency Transportation

The Lake Louise owned Jeep Patriot is the designated emergency vehicle for the duration of the summer camp program. The Executive Director will retain the keys to the vehicle and will be responsible to maintain fuel levels and the condition of the vehicle. Approved camp staff are the only individuals authorized to drive the Lake Louise owned vehicle. In the event that the Jeep Patriot is not available, the personally owned vehicle of the Camp Health Officer and/or Camp Dean will be used as the designated Emergency Vehicle as long as the owner completed a Personal Vehicle Use Authorization form. Any camper transported in the LLCC designated Emergency Vehicle must be accompanied by two adults.

Non-passenger Vehicles

Campers, volunteers, and staff should only be transported in vehicles designed to carry passengers. They are not permitted to ride in the back of trucks, except in an extreme emergency (i.e., fire evacuations), and when directed by appropriate staff.

Private Vehicle Use

Lake Louise Summer Camp does permit the use of privately-owned vehicles to be used to transport campers on field trips or daily excursions. These trips are planned as part of the camp program and are approved by the Executive Director.

The following rules must be followed when Private Vehicles are used to transport campers:

1. All private vehicles must have a completed and signed "Personal Vehicle Use Permission" form on file with the Executive Director including a copy of current insurance coverage (see below).
2. Any private vehicle used to transport any person as a passenger may only be driven by the owner or insured driver of that vehicle and they must be a minimum of 21 years of age.

3. The driver must not have any moving violations within the last 18 months as verified by Lake Louise through the Secretary of State.
4. The driver and all passengers must be seated with a seatbelt while the vehicle is moving at all times.
5. Vehicles should carry only the number of passengers specified by the vehicle manufacturer.
6. There must be two adults present in each vehicle for every trip.
7. The driver of the vehicle **must** obey posted speed limits and traffic laws both on and off camp property.

Supervision

Lake Louise requires that there be at least two adults in each vehicle that is used to transport campers. This requirement includes the Camp-owned Emergency Vehicle and all personal vehicles that are used during the camp session.

In the event that a vehicle has the capacity of 15 passenger or more, there will always be two adults not counting the vehicle driver providing supervision of the campers.

Accident & Emergency Procedures

1. Attend to and secure any ill or injured passengers. If medical care is needed, see that individual(s) are taken to nearest medical facility and/or dial 9-1-1 or emergency medical care.
2. Place reflectors next to the vehicle, as appropriate. If vehicle has to be moved, mark the location (from back of tire) with chalk. Taking pictures is also appropriate.
3. Instruct passengers to exit vehicle, when appropriate, using the buddy system. Group uninjured passengers together in an area safe from oncoming traffic to await instructions and/or new pick-up. Uninjured campers must be supervised by an adult at all times.
4. Contact the LLCC Office and Executive Director or designated emergency contacts.
5. Obtain names, addresses and telephone numbers of any witnesses and location where any police report will be filed. Take pictures of other vehicles involved and any damage done to all vehicles.

Safety Procedures & Transportation Orientation

Passengers shall be instructed in the following safety procedures prior to transporting:

1. Passengers should remain seated at all times with their hands and arms inside the vehicle.
2. Seat belts should be fastened—one person per seat belt and vehicles will be loaded only within the passenger seating limits.
3. Camper(s) should ride in the rear seats in vehicles equipped with airbags. The adult supervisors should sit in the front seat with the driver.

4. Noise level should be such as to not distract the driver. There should be no throwing of objects or other disruptive behavior.
5. Passengers should enter and leave the vehicle under the direction of a staff member and/or driver. If the vehicle makes an emergency stop, passengers should follow directions of the staff member and/or driver and use buddy system if leaving the vehicle.
6. The drivers of all vehicles should follow convoy travel procedures. Vehicles should be kept a safe distance apart when traveling together. All drivers should have maps, complete directions to the destination, and appropriate emergency telephone numbers. One driver should be appointed lead driver.
7. The Lead Driver will check out an "Emergency Equipment Backpack" from the Camp Office to take with them on the trip. There shall also be an Emergency Equipment Backpack in the Jeep Patriot. This backpack will include the following:
 - a. First Aid Kit
 - b. Fire Extinguisher
 - c. Reflectors
 - d. Flares
8. The Camp Dean is responsible to bring a list of all camp participants on the trip and provide a complete list to the Camp Office prior to departure.
9. Campers in wheelchairs will be transferred to vehicle seats and will wear the provided seat belt.

Vehicle Safety Checks

All vehicles used to transport campers are required to complete a vehicle safety check

1. For a Camp-Owned Vehicle: Prior to each camp session or prior to any trip greater than 30 miles.
2. For Personal Vehicles: prior to each camp session and completed with the Personal Vehicle Use Form.

The following items will be included in each Vehicle Safety Check (see form):

1. Lights and Emergency Flashers, Windshield and Wipers
2. Horn, Brakes, Mirrors and Fluid Levels
3. Tire wear and inflation – prior to each use.

Fuel The designated emergency vehicle should not get below half a tank of gas. Always refuel before getting down to a quarter of a tank. The engine must be turned off to refuel if transporting campers who are to remain in the vehicle. Do not allow unsupervised campers to leave the vehicle for any reason while refueling.

Authorization for Personal Vehicle Use

I certify that I am the legal owner and/or an insured driver for the vehicle described below. I give permission for this vehicle to be used for the transportation of minor campers only in relation to the established and approved Lake Louise Summer Camp program(s) and /or situations requiring immediate emergency transportation as approved by the Camp Health Officer and Executive Director and whereas I am the only authorized driver of the listed vehicle. I understand that my permission implies my responsibility to have a well-maintained vehicle and that I carry the appropriate levels of insurance coverage as required by the State of Michigan.

VEHICLE DESCRIPTION

License Plate Number and State: _____

Make: _____ Model/Year: _____

Signature: _____ Print name: _____

Date: _____

A copy of my valid Driver's License is attached. (required)

A copy of my valid Insurance Certificate is attached. (required)

VEHICLE SAFETY CHECK

A safety check must be completed prior to each camp session this vehicle will be used to transport minor campers. Please initial and date each area below to verify the completed safety check.

1. Lights_____
2. Windshield and wiper conditions_____
3. Emergency flashers_____
4. Horn_____
5. Brakes_____
6. Mirrors_____
7. Fluid levels_____
8. Tires: Check for wear and proper inflation_____

Tires must be checked prior to each trip.

Lake Louise 11037 Thumb Lake Road | Boyne Falls, MI 49713

Training Behavior Management Policy

REQUIREMENTS

Lake Louise requires each Dean, Counselor, Program Specialist and Health Officer to receive a minimum 12 hours of annual training.

1. All Staff will receive training in:

- a. Camp purpose/focus/mission/outcomes and how these are implemented in camp structures and program activities.
- b. Camper Development
- c. Mental Health
- d. Program Objectives
- e. Child Protection
- f. Emergency Procedures

HOW WILL THESE GOALS BE ACCOMPLISHED?

It is the responsibility of each Camp Dean to assure that each staff person receives the required minimum training per the above specifications.

Lake Louise will provide resources on our website (www.lakelouisecommunity.org) and in this manual.

Deans will provide:

1. Detailed outline of what your training program included and how each team member fulfilled the minimum 12 hours of training.
2. Completed Camp Staff Training Record Form with signatures on Sunday before campers arrive.

Every volunteer camp staff member is asked to read the manual, *Positive Approaches to Managing Campers - a camp counselor's guide to behavior management*. This is an excellent resource for specific prevention and intervention strategies on a full range of anticipated behaviors. It is written by Donal Carr, Nancy Jaskiw, and Nicholas Jaskiw and provided through the State of Michigan Department of Human Services. All materials are available @ www.lakelouisecommunity.org. There will also be a copy placed in the Horner Center kitchen for review throughout camp.

Counselors and program specialists are to bring policy violations to the attention of the Camp Dean. Employed staff and volunteer health officers should bring the policy violations to the attention of the Executive Director, who shall in turn, notify the Camp Dean.

If repeated policy violations occur, staff should consult with Lake Louise Executive Director as to whether a camper should be sent home. The Executive Director will be responsible for contacting the parents or appropriate adult guardian.

Each camp, under the direction of the Camp Dean, will lead the counseling staff in creating their own list for positive ways in which they will address behavioral management.

In the event a camper requires disciplinary action, they shall not:

1. Be deprived of food or sleep;
2. Be placed alone without two adults supervising, observing, and interacting with them; and/or
3. Be subjected to hazing, ridicule, threat, corporal punishment, excessive physical exercise, or excessive restraint

Guidelines for Discipline

1. Staff may not, under any circumstances, hit a child.
2. Staff may not use abusive or derogatory language with a child.
3. Staff should ask for help from others when they need it.
4. When you encounter a difficult child, seek the assistance of your Camp Dean or other advisory staff.

What Works Best?

1. Get to know your campers.
2. Use activities to channel energy.
3. Make use of other staff.
4. Make a camper a special helper.
5. Try a “time out” if appropriate for age level or behavior.
6. Get help when you need it.

Guidelines for Camper-Counselor Contact

1. On the hand, shoulder, or upper back.
2. In the company of other adults.
3. Never against a child’s will (unless in the case of clear danger to the child).
4. Never against a child’s verbally or non-verbally expressed discomfort.
5. Not in such a way as to over stimulate.
6. Never in a place on a child’s body that is normally covered by a bathing suit, unless for clear-medical necessity, and then only while supervised by another adult.

Keeping an “Emotionally Safe” Environment

1. Never embarrass a child about their body.
2. Take care not to draw undue attention to a child while they are showering or changing.
3. Counselors should refrain from sitting on a camper’s lap, no matter how big the camper is.
4. No campers should sit on a counselor’s lap.

Important Practices that Help Maintain Safety

1. No “hazing” of campers - by counselors or other campers
2. Any “initiation rites” should be ones that are not abusive in any manner.
3. Encourage younger children to change their own clothes whenever possible.
4. Have a bus monitor in addition to the driver when with campers on a field trip.
5. Limit pillow fights and wrestling - campers can get hurt!
6. Tickling or teasing a camper can make him/her feel out of control, reducing their sense of trust and personal safety.
7. Back rubs only with another adult present and with clothes on.
8. Limit “clinging” by children who hang on you.
9. Campers shouldn’t be alone with a counselor in a cabin; double adult coverage is best.
10. No one should share a bed or sleeping bag with a camper.
11. Overnights require a minimum of two adults.
12. Staff sleeping together is grounds for dismissal.
13. Romantic lives of counselors should not be shared with campers.
14. Staff should stay out of cabins they are not assigned to unless they have specific business there.
15. Be aware that adolescents tend to develop crushes on adults who work with them.

Take Care of Your Own Well-being

1. Watch for signs of stress in yourself and others.
2. “Spot” each other.
3. Especially help other staff who seem at risk for hurting or abusing campers and alert Camp Dean for more careful supervision.
4. Seek help yourself if you feel at risk of hurting, over stimulating, or abusing a camper.



Child Protection Policy

Child, Youth, & Vulnerable Persons Protection Policy Executive Summary

- I. Safety is fundamental to Lake Louise's community vision as we strive to be a sanctuary empowering personal growth, faith, and knowledge within community and hold the following core values: sacred space, sacred time, diversity, inclusiveness, community, hospitality, knowledge, understanding, stewardship of financial and natural resources, spiritual growth, spiritual renewal, and Lake Louise's heritage and future.
- II. Lake Louise recognizes the importance of protecting children, youth, and vulnerable persons (hereafter referred to collectively as children) at our events. As such, we developed a comprehensive policy and certification requirements for all persons who work with children at Lake Louise.
- III. The policy in the following pages includes, but is not limited to, information on:
 1. Licenses and accreditations held by Lake Louise;
 2. Lake Louise Staff Requirements
 3. Camper Safety
 4. Emergency Procedures
- IV. Definitions from Michigan State Law
 1. **"CHILD"** means a person less than eighteen (18) years of age.
 2. **"CHILD ABUSE"** means harm or threatened harm by a person to a child's health or welfare, which occurs through non-accidental physical or mental injury; sexual abuse; sexual exploitation; or maltreatment.
 3. **"CHILD NEGLECT"** means harm to a child's health or welfare by a parent, legal guardian, or person who has custodial care of the child which occurs through either of the following:
 - a. Negligent treatment, including the failure to provide adequate food, clothing, shelter, or medical care.
 - b. Placing a child at an unreasonable risk to the child's health or welfare by failure of the parent, legal guardian, or person who has custodial care of the child to intervene to eliminate that risk when that person is able to do so and has knowledge of the risk.

Child, Youth, & Vulnerable Persons Protection Policy

I. Statement of Purpose

This Child Protection Policy applies to all Lake Louise offered summer camps and retreats where children and youth are in attendance.

II. Licenses and Accreditations Held by Lake Louise

1. Licensed by the State of Michigan Department of Human Services Bureau of Children and Adult Licensing for the Care of Children as a Residential Camp Site. Expiration July 26, 2026.
2. Accredited by the American Camp Association (ACA) with an Annual Renewal
3. An affiliate camp of the Michigan Area of the United Methodist Church.

III. Lake Louise Staff

1. All Lake Louise staff, inclusive of year-round, seasonal, and volunteer staff shall:
 - a. Be a minimum of 18 years of age;
 - b. Submit a legible copy of their current driver's license;
 - c. Complete the education history, work and related experience, and other questions portions of the online application;
 - d. Grant written permission for a criminal background check with appropriate law enforcement agencies;
 - e. Provide three references from unrelated persons 18 years in age or older;
 - f. Receive 12 hours of training before camp session commences.
 - g. Upon confirmation of application receipt and approval, complete the online medical form.
 - h. All Lake Louise volunteer Health Officers, shall, in addition to the above, provide Lake Louise a legible copy of their current license.
2. Screening
 - a. Lake Louise Executive Director and the Director of Camping and Outreach shall review all certification applications and supporting materials.
 - b. Background checks shall be administered on each applicant as follows:
 - i. The processing of the application, references, and criminal background checks for certification shall be the responsibility of the Lake Louise.
 - ii. The applicant shall not be held responsible for the financial cost of such checks.
 - iii. A criminal record check of the applicant shall be obtained from the appropriate law enforcement agencies. The law enforcement agencies may include, but are not limited to, the Michigan State Police, Michigan State Bureau of Investigation, Michigan

Division of Motor Vehicles, the State of Michigan Department of Human Services, and/or the Federal Bureau of Investigation.

- c. Lake Louise reserves the right to personally interview applicants for purposes of certification.
- d. Qualifications
 - i. No one shall be certified to serve as a Dean, counselor, or health officer who may represent a significant risk of committing abuse or neglect, or violating any part of this Policy.
 - ii. No one shall be certified to serve as a Dean, counselor, or health officer if they are known to have been previously convicted of or pled guilty to any crime arising out of any act or conduct involving sexual abuse, or any act of conduct which is of a sexual, molesting, seductive, or criminally deviant nature, whether or not such conduct involved a child. This includes, but is not limited to, crimes involving pedophilic behavior, incest, rape, assaults involving children, youth, or vulnerable persons, murder, kidnapping, pornography, sexual harassment, and the physical or sexual abuse of a child, youth, or vulnerable person. This qualifying rule shall be applicable no matter how long ago the crime occurred.
 - iii. No one shall be certified to serve as a Dean, counselor, or health officer who has had a verdict rendered against them in any civil action out of any personal act or conduct related to sexual abuse, sexual harassment, or physical abuse of a child, youth, or vulnerable person. This qualifying rule shall apply no matter how long ago the civil verdict was rendered.
 - iv. No one shall serve as a Dean, counselor, or health officer who has participated as a perpetrator in any previous act of sexual abuse, sexual harassment, or physical abuse of a child, youth, or vulnerable person. This qualifying rule shall apply no matter how long ago this occurred or whether a civil or criminal verdict was rendered.

3. Training

- a. Lake Louise shall offer and require Protection Policy Training to year-round and seasonal employees at the time and place determined by the Lake Louise Executive Director.
- b. Lake Louise shall require all Deans, Counselors, and Health Officers to complete Protection Policy Training.
- c. Training shall be designed to create and raise awareness of and sensitivity to the issues of abuse, neglect, and bullying. This shall include knowledge, understanding, familiarity, and agreement to implement Lake Louise's Protection Policy.
- d. Anyone who is not certified will not be permitted to supervise, provide leadership for, or work with children.

4. Confidentiality

- a. Except as otherwise provided herein, all documents and information obtained on all certification applicants shall remain confidential.
- b. All consents by parents or guardians will be accessible to Camp Deans in promoting the health, safety, and welfare at camp.
- c. Notwithstanding the above, all material obtained during the screening process may be disclosed when it is reasonably necessary in the context of any criminal or civil litigation involving the Lake Louise staff member, Dean, counselor, or Health Officer. Additionally, the Lake Louise staff member's, Dean's, Counselor's, or Health Officer's records, documents, files, and information becomes the property of Lake Louise and may be disclosed according to the laws of the State of Michigan.

IV. Camper Safety

1. Vaccinations

- a. Lake Louise strongly encourages all campers be vaccinated according to the recommendations/ schedules of the CDC's Advisory Committee on Immunization Practices (ACIP) (<http://www.cdc.gov/vaccines/acip/>)
- b. Campers who are not up to date on vaccinations may be subject to a more thorough health screening/examination prior to admission to camp; signs and symptoms of communicable disease will result in denied admission to camp.
- c. The ultimate decision on whether to admit an unvaccinated/under vaccinated camper rests with the Lake Louise Executive Director in consultation with the camp's health officer.
- d. Campers who cannot receive vaccinations for medical or religious reasons will not be denied admission to camp unless there are medical signs of active communicable disease.

2. Supervision at Camp

- a. Minimum age for Camp Deans, counselors, and health officers:
 - i. For Elementary Camps:
 1. Teddy Bear camps: the minimum age shall be 18 years old. Counselors shall not share accommodations with campers.
 2. Black Bear & Polar Bear camps: the minimum age shall be 18 years old and the counselors must be a minimum of 5 years older than the campers they are supervising. Each cabin will have two supervising adult counselors with at least one of whom is at least 21 years of age.
 - ii. For Middle School camps:
 1. The minimum age shall be 21 years old, except

2. Middle School Deans may use their discretion to allow someone 19 or 20 years old to serve as a counselor provided there is an experienced counselor also assigned to that cabin for the duration of the camp session and the 19 or 20-year-old is a minimum of 5 years older than the oldest camper they are supervising.
- iii. For all High School camps, the minimum age shall be 21 years old and a minimum of 3 years older than the oldest camper they have direct supervision over. Furthermore, all campers over 18 shall be lodged in separate accommodations from minors, with adult supervision as outlined above.
- iv. For all multi-age camps, the minimum age shall be 18 years, the counselors must be a minimum of 5 years older than the campers they are supervising, and each cabin will have two (2) supervising adult counselors with at least one (1) of whom is at least 21 years of age. Furthermore, all campers over 18 shall be lodged in separate accommodations from minors, with adult supervision as outlined above.

b. Two Adult Rule

- i. Two (2) certified adults shall be present at any time with camper(s) based upon the above minimum age requirements.
- ii. Two (2) certified adults shall be in each building during sleeping hours based upon the above minimum age requirements.
- iii. Regarding the Health Officer
 1. Examinations and assessments are necessary as a part of the care of campers in need of health care. In general, health examinations can be performed by the camp health officer without a chaperone. An adult chaperone must be used for any examination that requires the removal of the camper's shirt or shorts/pants. (For example: the camper who falls and sustains an abrasion to the buttocks while sliding playing softball). Examination and treatment will be done in a secure, private area where the camper's privacy can be maintained. Exceptions will be made for emergency and life-threatening situations.
 2. The health officer may request a chaperone during any other examination based on their best judgment. A camper may also request a chaperone at any time. The health officer may also utilize a chaperone any time the health officer deems it is in the best interest of the health officer or the camper.

- c. Staffing Ratios based upon the minimum age requirements for counselors above:
 - i. Campers below the age of thirteen (13)
 - 1. During their awake hours, there shall be one (1) adult staff member for every ten (10) campers or a fraction thereof beyond the first ten (10).
 - 2. During their sleeping hours, there shall be one (1) adult staff member for every fourteen (14) campers or a fraction thereof beyond the first fourteen (14).
 - ii. Campers above the age of thirteen (13)
 - 1. There shall be one (1) adult staff member for every ten (10) campers or a fraction thereof beyond the first ten (10).
- d. The minimum number of staff on duty and in camp shall be two (2) adult staff members.
- e. In a camp with more than fifty (50) campers, the Camp Dean shall not be included in determining the staff-to-camper ratio and shall not serve full-time as the health officer.
- f. The Camp Health Officer shall be on-site throughout the duration of camp and, according to Michigan State Law, have one of the following qualifications:
 - i. A licensed physician or physician's assistant (PA)
 - ii. A registered nurse (RN)
 - iii. A licensed practical nurse (LPN)
 - iv. A licensed emergency medical technician (EMT)
 - v. An adult who is trained and certified with the training equivalent to the American Red Cross Manual for First Responders.

h. Overnight Procedures

- i. Supervision is required for all campers. All campers shall be supervised by a qualified adult based upon the minimum age and ratio requirements above.
- ii. In the case of transgendered or non-binary youth, appropriate adult supervision shall be provided based upon the minimum age and ratio requirements above.
- iii. All individuals will be assigned to cabins by the Camp Dean in consultation with the Director of Camping and Outreach and must sleep in their assigned cabins unless visiting the Health Center.

3. Supervision of Campers in Public Areas (off-property)

- a. All Staff, Deans, and Volunteers must be thoroughly familiar with the policies and procedures before leaving Lake Louise property. To

ensure a ratio of approximately 1 adult per 8 campers, the Staff and Volunteers required to be in attendance for any off-site field trip include:

- i. Camp Dean
- ii. Volunteer Counselors
- iii. Health Officer

b. Staff/Volunteer Duties and Responsibilities while on the Field Trip

- i. Staff and Volunteers will remain with their cabin groups or in designated supervision zones at all times. The Camp Dean will assign Staff/Volunteers at the following designated supervision zones:
 - a. Established area boundaries
 - b. Public Restroom entrances
 - c. Emergency Round-Up Area
- ii. Staff/Volunteers will maintain a constant head count of the campers in their cabin groups.
- iii. Camper Orientation to the Public Area
 - 1. Upon arrival, the Camp Dean will provide the following orientation to all campers and staff on the field trip:
 - 2. Remind Campers that the "Buddy System" will be used at *ALL TIMES* while on the field trip.
 - 3. Identify and inform the campers of the specific boundaries of where they will be allowed to safely roam. Identify the Emergency Round-Up Area and when all campers should proceed to that area.
 - 4. Point out the location of the public bathrooms and remind campers that they must go to the bathrooms with their buddy.
 - 5. Explain that we are visiting a public area and that we must respect other people and their space and to also respect the rules and policies of the area we are visiting.
 - 6. The expectation for camper behavior is identical to our expectations when at Lake Louise camp.
 - 7. Explain that we are not just representing ourselves, but Lake Louise as well. Be good and have fun!
 - 8. It is a Lake Louise policy to leave places cleaner than when we found them, respect private and public property, and most importantly be SAFE!

4. Emergency Procedures for lost or missing campers when away from camp

- a. All Campers and Staff will be directed to the predetermined "Round-Up Area".

- b. The Volunteer Counselors will conduct a head count and report to the Camp Dean any missing campers from their cabin.
- c. The Camp Dean will verify with the Staff/Volunteers at the designated supervision zones. The public bathrooms will be checked.
- d. The Camp Dean will inform the Public Area's staff authority of the missing camper.
- e. The Camp Dean will notify the Camp Office and the Executive Director of the missing camper situation and maintain situation updates in timely intervals.
- f. Lake Louise Staff and Volunteers will assist cooperatively with the Public Area's Authority in conducting an organized search.
- g. The Camp Dean, in conjunction with the Executive Director and Public Area's Authority will determine when 911 should be called.

5. Social Media

- a. Lake Louise, Lake Louise Christian Community, and Lake Louise Christian Community Camp & Retreat Center are protected names. Lake Louise reserves the right to ask anyone using the name, in a way that harms the reputation of the camp, to cease using our name.
- b. Lake Louise staff, inclusive of year-round, seasonal, and volunteer staff, shall not post images to or identify campers on social media while each camp is in session. Only at the conclusion of camp, after all campers have been released from Lake Louise's custody and in compliance with Lake Louise registration forms, may posting images and campers' first names only be undertaken.
- c. Lake Louise reserves the right to re-evaluate our relationship with any volunteer whose web-based content calls into question their good judgment and/or their ability to work with children.
- d. If you engage with social media platforms where content is accessible to anyone or you have connected with campers who can see non-public information, all content (words, pictures, causes, and links) should set a high standard.
- e. It is appropriate to invite campers to join Lake Louise online groups where announcements and talk about camp can take place.
- f. Do not initiate social media communication with campers.
 - i. However, we do encourage welcome notes prior to camp, Christmas cards, recruitment cards, announcements, birthday cards, condolences, etc.
 - ii. Lake Louise trusts that if a camper reaches out to you regarding personal issues that you refer the camper to their pastor, school guidance counselor, law enforcement, or other adult to work with the camper in handling the situation.

V. Working with Campers and Behavior Management

1. Behavior management will be addressed during training and include, but not be limited to, positive methods for managing behavior; developmental characteristics and assets; technology usage; and taking care of yourself before and during camp.
2. In matters relating to Child Abuse or Neglect and Child Sexual Assault, Lake Louise is a mandated reporting agency in matters of child protection.
3. Concerning the laws of the State of Michigan, Lake Louise recognizes the "Child Protection Law" of the State of Michigan (Act No. 238, Public Acts of 1975, as amended, being Sections 722.636, Michigan Complied Laws); and shall act in accordance with its provisions.
4. Concerning Lake Louise year-round and seasonal employees reporting:
 - a. Staff shall report information to the Camp Dean and Lake Louise Executive Director immediately. In turn, the Lake Louise Executive Director, Camp Dean, camp health officer, and camper's counselor, shall consult immediately on follow-up. The Executive Director will take the lead on next steps.
 - b. Information related to camper abuse is strictly confidential. Involved staff should not confide information to other staff or campers.
 - c. All camper records shall remain confidential.
5. Concerning the Health Officer
 - a. The Health Officer shall note any evidence of child abuse or neglect seen and, in accordance with the provisions of the 1975 Child Protection Law, is legally responsible to report such evidence.
 - b. The Health Officer shall observe each camper to surmise evidence of abuse or neglect upon the camper's arrival at camp. However, no child or youth shall be subjected to a search which requires the child to remove their clothing to expose his buttocks or genitalia or her breasts, buttocks, or genitalia.
 - c. Observations which lead to the suspicion of child abuse or neglect shall be reported to the Camp Dean immediately. Upon notification, the Camp Dean and Health Officer shall consult with the Lake Louise Executive Director and follow the reporting procedures.
6. Concerning Lake Louise volunteer camp staff reporting suspected child abuse or neglect or, if abuse or neglect is reported by a camper to a member of the camp staff:
 - a. Staff shall report information to the Camp Dean and Lake Louise Executive Director immediately. In turn, the Lake Louise Executive

Director, Camp Dean, Camp Health Officer, and camper's counselor, shall consult immediately on follow-up. The Executive Director will take the lead on next steps.

- b. Information related to camper abuse is strictly confidential. Involved staff should not confide information to other staff or campers.
- c. All camper records shall remain confidential.

7. Lake Louise year-round and seasonal staff suspected of abusing children shall be addressed as follows:

- a. The Lake Louise Executive Director shall immediately remove this person from interacting with children.
- b. The Lake Louise Executive Director shall initiate and maintain dialogue with the accused staff member, informing them of what was observed and what steps have been taken.
- c. The Lake Louise Executive Director shall keep the name of the reporting person in confidence throughout these dialogues.
- d. The Lake Louise Executive Director, has the authority to release the staff person involved from employment immediately, and take other legal action, as required, to ensure the safety of all persons.

8. If a volunteer staff is suspected of physically abusing children, the Lake Louise Executive Director, in consultation with the Camp Dean, shall initiate and maintain dialogue with the accused staff member, informing them of what was observed and what steps have been taken. The Camp Dean and Lake Louise Executive Director shall keep the name of the reporting person in confidence throughout these dialogues.

9. One of the two below options for isolating the person suspected of abuse or neglect shall occur:

- a. At the discretion of the Lake Louise Executive Director, in consultation with the Camp Dean, a cabin counselor may be reassigned to a program position which does not involve direct supervision of campers; or
- b. The Lake Louise Executive Director, in consultation with the Camp Dean, may choose to release the counselor from service at camp.

10. If further investigation supports the suspicion of physical abuse, the counselor in question shall not staff future camps or retreats at Lake Louise.

11. An alleged perpetrator shall be removed from camper areas immediately, and shall remain under supervision until local authorities are contacted and the alleged perpetrator is either in custody of law enforcement or released and escorted from camp property.

12. Reporting

- a. All Lake Louise year-round, seasonal, and volunteer staff who have reasonable cause to suspect abuse or neglect of a child shall report all known and suspected cases of abuse or neglect which (1) occur on Lake Louise premises, (2) are disclosed or observed while at Lake Louise.
- b. If any child arrives at Lake Louise for camp and exhibits signs of abuse or neglect, the Lake Louise Executive Director and Camp Health Officer shall evaluate the situation and based upon examination implement this policy's reporting procedure.
- c. Once the Lake Louise Executive Director, Health Officer, and, if applicable, Dean and counselor, have consulted, the Lake Louise Executive Director shall call the Family Independence Agency/Department of Human Services and will coordinate further follow-up. This oral report shall be made in conjunction with the person who made the observations or received the disclosure. The following information will be required:
 - i. Name, age, and gender of the alleged victim and other family members.
 - ii. Address, phone number, and/or directions to the alleged victim's home.
 - iii. Parent's place(s) of employment.
 - iv. Description of the suspected abuse or neglect and information that might establish the cause of or manner in which the abuse or neglect occurred.
 - v. Current condition of the alleged victim.
 - vi. Report shall be documented, in writing, by the Lake Louise Executive Director and shall include notations that indicate dates, times, persons involved in the process.
- d. **Within 48 hours** after making the oral report, the Lake Louise Executive Director shall file a written report with the appropriate agencies and organizations. The written report shall contain the name of the child and a description of the abuse or neglect, along with contact information for the camper's parents, guardian, or the person with whom the child resides. The report shall also include the contact information for involved staff members so that the appropriate agency or organization can follow-up, if necessary.
- e. After making the necessary initial calls to the proper authorities, the Executive Director shall follow the determination of the Department of Human Services regarding phoning the parents/guardian. When it is determined that a parent or legal guardian shall be notified, the Lake Louise Executive Director shall inform the parents of what has been observed, and what steps have been taken in response to those

observations. Unless otherwise instructed by the Department of Human Services, the Lake Louise Executive Director shall follow the parent's or legal guardian's wishes regarding the camper's continuation at camp.

13. Bullying (in reference to MCLA 380.1310b(5)(d)-(i))

Those with knowledge of bullying in violation of this Policy are encouraged to report the facts to the camp or retreat Dean, who will in turn investigate and file a written report with the Lake Louise Executive Director. The Lake Louise Executive Director, in consultation with the Camp Dean, shall determine what notification is appropriate to give to the parent or legal guardian of a victim and the perpetrator, or others.

VI. High Adventure Activities

1. Archery Guidelines

- a. The archery program must be under the direction of a staff member who has experience and training in archery. This person must participate in an archery training program before leading the activity.
- b. The staff-to-camper ratio for archery may not exceed 1:10 for any archery activity. At a minimum, two adults must be on the range when campers are present, and at least two must be trained in archery. Training of volunteer staff will take place each week before campers arrive.
- c. At least one adult trained in archery must be present when the volunteer or paid staff uses the archery area.
- d. Only campers who are eight (8) years of age or older may participate in the archery program.
- e. The activity area for archery must be a field designated for that purpose and be at a sufficient distance from all other camp activities to ensure that there will be no overlap. The boundaries of the archery range must be clearly marked. Markers will be set up before using the archery field. The field must be arranged and marked in such a way that campers (both archers and observers) will be clear of the flight path of arrows at all times.
- f. The maintenance of the archery area is under the direction of Lake Louise year-round staff who shall inform the camp's maintenance personnel of needed work and repairs.
- g. It is the responsibility of the staff member leading an archery activity to inspect the archery area prior to each use. If, in the judgment of the archery leader, the archery area is unsafe or not in proper repair, the archery leader must close the area until the defect or defects have been corrected.

- h. Equipment used in the archery program must be appropriate to the age, stature, and skill level of the participants. Appropriate equipment shall include bows of several pull strengths, arrows of suitable length for the bows, targets, finger guards, and arm protectors.
- i. Archery equipment must be kept in a locked storage shed when not in use.
- j. A first aid kit must be available for immediate use at each archery activity.
- k. The archery leader must inspect the archery equipment at least weekly during those sessions in which archery is offered. The archery leader must maintain the equipment in proper working condition.
- l. The archery program must observe the following rules and safety procedures:
 - i. Do not shoot until the leader gives the signal.
 - ii. Do not retrieve your arrow until leader gives the signal.
 - iii. Archers must stay behind the shooting line.
 - iv. Spectators must stay behind the safety line.
 - v. Never aim a bow, loaded or unloaded, at anyone.
 - vi. Keep a loaded bow pointed down range and toward the ground when not shooting.
 - vii. Do not snap an unloaded bow string.

2. Harnessed Tree Climbing

- a. The tree climbing program must be under the direction of a staff member who has experience and training in tree climbing. This person must participate in a tree climbing training program before leading the activity.
- b. The staff-to-camper ratio for tree climbing may not exceed 1:10 for any tree climbing activity. At a minimum, two adults must be at the tree when campers are present, and at least two must be trained in tree climbing. Training of volunteer staff will take place each week before campers arrive.
- c. At least one adult trained in tree climbing must be present when the volunteer or paid staff uses the tree climbing area.
- d. Only campers who are eight (8) years of age or older may participate in the tree climbing program.
- e. There is a specified and approved tree near the waterfront for this activity.
- f. The maintenance of the tree climbing area is under the direction of Lake Louise year-round staff who shall inform the camp's maintenance personnel of needed work and repairs.
- g. It is the responsibility of the staff member leading a tree climbing activity to inspect the tree climbing area prior to each use. If, in the judgment of

the tree climbing leader, the tree climbing area is unsafe or not in proper repair, the tree climbing leader must close the area until the defect or defects have been corrected.

- h. Equipment used in the tree climbing program must be appropriate to the age, stature, and skill level of the participants. Appropriate equipment shall include saddles, gloves, ropes, and helmets.
- i. Tree climbing equipment must be kept in a locked storage shed when not in use.
- j. A first aid kit must be available for immediate use at each tree climbing activity.
- k. The tree climbing leader must inspect the tree climbing equipment at least weekly during those sessions in which tree climbing is offered. The tree climbing leader must maintain the equipment in proper working condition.

3. Swimming

- a. The swimming area must be under the direction of a staff member who has been certified as an aquatic supervisor (lifeguard). A lifeguard must be at least 18 years old and a high school graduate or equivalent and must have current certifications in American Red Cross Lifeguarding, CPR and First Aid or through an equivalent provider and prior lifeguarding experience required. Experience in providing direct customer service is also preferred.
- b. A Lifeguard may supervise up to 35 swimmers when there are no less than three (3) additional aquatic observers present. An aquatic observer shall be a person not less than 16 years of age who has received training from a certified aquatic supervisor that includes, at a minimum, all of the following:
 - i. How to assist lifeguards with observation and swimmer control
 - ii. Being prepared with appropriate dress and supplies
 - iii. How to check for hazards
 - iv. Awareness of waterfront rules and enforcement strategies
 - v. Personal safety including self-rescue strategies
 - vi. What to watch for including, but not limited to, cramps, seizures, exhaustion, and horseplay
 - vii. Related items specific to our waterfront
- c. Before swimming at Lake Louise, each camper must take a swim test to determine which swim area they may use throughout the duration of camp. Only campers ages 10 and up will be eligible to take the swim test. There are three swim areas: shallow (non-swimmers restricted to this area), intermediate, and deep. The swim area may change based on the

water level of the lake. Determination of a camper's swimming ability is at the sole discretion of the certified aquatic supervisor and is final.

- d. The maintenance of the swimming area is under the direction of the certified aquatic supervisor who shall inform the camp's maintenance personnel of needed work and repairs. It is the responsibility of the certified aquatic supervisor to inspect the swimming area prior to each use. If, in the judgment of the certified aquatic supervisor, the swimming area is unsafe or not in proper repair, the area must be closed until the defect or defects have been corrected.
- e. Equipment used in the swimming area must be appropriate to the age, stature, and skill level of the participants. Appropriate equipment shall include docks, lines marking the extent of the swimming area, buoys, a raft, the water trampoline, and life-saving equipment.
- f. The following safety measures will be taken when using the swim area.
 - i. A first aid kit must be available for immediate use at each swimming activity.
 - ii. The health officer (or other designated qualified adult) will be present at all swim activities. They will bring the Health Center AED.
 - iii. At least one adult trained in swimming must be present when the volunteer or paid staff uses the swimming area.
 - iv. Buddy System
 - 1. Swimmers must have a "buddy" in the same swim ability zone to enter the water.
 - 2. Both swimmers must notify the Buddy Board attendant when leaving the swim area and place their buddy tags in the proper zone on the Buddy Board.
 - 3. Buddy checks will occur at least every ten (10) minutes
 - 4. One whistle blow means "warning violation"
 - 5. Two whistle blows mean "buddy check or buddy check over"
 - 6. One continuous whistle blow means "swimmers out of the water"
- g. General Swimming Precautions
 - i. No swimming unless a lifeguard is on duty.
 - ii. Shoes must be worn to and from the beach area.
 - iii. Do not swim underneath the docks or rafts.
 - iv. Diving is only allowed off the rafts
 - v. No flips, back flips, or dangerous dives permitted
 - vi. No dunking, pushing, or holding under water
 - vii. Do not call for help unless assistance is needed

- viii. Swim within the roped boundaries
- ix. Swimmers will receive one warning for violations. Lifeguards may determine when one must leave the water. The certified aquatic supervisor may determine when one has lost swimming privileges.
- x. Any circumstances which cause the waterfront activity area to be deemed unsafe will result in the suspension of waterfront activities. Those circumstances include, but are not limited to, high winds, regularly occurring whitecaps, unusually high motor boat activity (because of wakes), steady rain, lightning, or thunderstorms.

4. Boating with Kayaks and Canoes

- a. The boating program must be under the direction of the certified aquatic supervisor (lifeguard) who has met the training and certifications specified above.
- b. There will be one (1) lifeguard on the water in the lifeboat for every fifteen (15) campers using watercraft. The lifeguard on the water will be accompanied by an aquatic observer in the boat.
- c. Kayak users must be either a high schooler or any camper who has passed the deep-water swim test.
- d. The design and maintenance of the boating area is under the direction of the certified aquatic supervisor who shall inform the camp's maintenance personnel of needed work and repairs.
- e. It is the responsibility of the certified aquatic supervisor to inspect the boating equipment prior to each use. If, in the judgment of the lifeguard, the boating equipment is unsafe or not in proper repair, the equipment shall not be used until the defect or defects have been corrected. Equipment used in the boating program must be appropriate to the age, stature, and skill level of the participants. Appropriate equipment shall include paddles and personal flotation devices.
- f. The following safety measures will be kept:
 - i. All participants, including boat operators and observers, must wear or use a U.S. Coast Guard approved personal flotation device (USCG approved PFD) that is sized for the user.
 - ii. Boating equipment must be kept in a locked storage shed when not in use.
 - iii. A first aid kit must be available for immediate use at each boating activity.
 - iv. All watercraft activity must take place during daylight hours.
 - v. The rated capacity of watercraft as designed by manufacturer must not be exceeded.

- vi. Watercraft use is generally a group activity and kayakers and canoers should stay together.
- vii. Campers must remain within confines of watercraft at all times.
- viii. Watercraft must stay out of the designated swimming area.
- ix. All watercraft users must remain within prescribed boundaries as designated by the lifeguard on the water and clearly visible to watercraft activity participants

5. Water Trampoline

- a. Use of the water trampoline is under the direction of the certified aquatic supervisor (lifeguard) who has met the training and certifications specified above.
- b. No more than four (4) persons may be in the water trampoline area at a time.
- c. Only deep water swimmers (those who pass the swim test) may participate.
- d. The maintenance of the water trampoline is under the direction of the certified aquatic supervisor who shall inform the camp's maintenance personnel of needed work and repairs.
- e. It is the responsibility of the certified aquatic supervisor to inspect the water trampoline prior to each use. If, in the judgment of the lifeguard, the water trampoline is unsafe or not in proper repair, the equipment shall not be used until the defect or defects have been corrected. Equipment used at the water trampoline must be appropriate to the age, stature, and skill level of the participants. Appropriate equipment shall include personal flotation devices.
- f. The following safety measures will be kept:
 - i. Personal flotation devices (PFDs) will be worn by all participants.
 - ii. Participants will be under the supervision of the lifeguard

6. Other Waterfront Procedures and Safety Considerations

Waterfront Missing Persons Procedures

- a. When a person comes up missing after a buddy check:
 - i. The lead lifeguard will call a second buddy check.
 - ii. If person is still missing, the lead lifeguard will clear the water and check the buddy board one more time.
 - iii. If person is still missing, the lead lifeguard will radio the Executive Director. The siren will be sounded and the entire camp will gather in cabin groups by the volleyball pit of the athletic field. The Camp Dean will conduct a head count.
 - iv. The waterfront team will conduct a search while the head count is conducted.

- v. If after the head count is complete the person remains missing, the Executive Director will call 911 and direct staff to search the camp.
- vi. The waterfront team will continue the search until the 911 rescue team arrives, then follow their instructions.
- vii. The entire camp shall remain seated in cabin groups until released by the Executive Director.

VII. Releasing Campers at the Conclusion of Camp

1. Campers will be released at the day and time the camp session completes.
2. Camper release will take place in a location designated by the Lake Louise Staff. A Lake Louise staff member will facilitate.
3. The designated individual picking up a camper must sign the camper release form submitted by the camper's parent and/or guardian prior to or at camp check-in the Sunday camp began.
4. Campers will only be released to an individual listed on their release form. If plans change, the camper's parent/guardian will send a written, signed statement allowing their child to be released to that individual.
5. A camper parent/guardian listed on the release form shall be contacted on pick-up day if any questions arise.
6. Authorizations shall also include the names of persons who may not pick-up campers.

VIII. Visitors and Guests

1. All visitors to Lake Louise must sign in at the office and obtain a visitor's badge.
2. Guests, defined as persons who have been invited to camp by the paid or volunteer staff to assist in the operation of camp, will be in the direct supervision of paid or volunteer staff for the duration of their visit.
3. If an unknown person is on camp property, then paid or volunteer staff should approach them and ask if they can be of assistance. If they do not have a badge which indicates they have signed in as a visitor, a volunteer staff person will radio for a paid staff person to meet them where they are or a paid staff person will escort them to the office to obtain a visitor's badge.

IX. Smoking/Alcohol/Drugs/Fireworks

1. All prescription drugs and non-prescription medications brought to camp by volunteer camp staff and/or campers must be surrendered to the camp health officer upon arrival on Lake Louise premises. The health officer will distribute these accordingly throughout the week and release the drugs and medications to the volunteer staff person or adult picking up the camper at the conclusion of camp or retreat.

2. Lake Louise does not condone the breaking of State and local laws regarding alcohol, tobacco, drugs, etc., and believes all persons must work toward enforcement and compliance of those laws.
3. The use of alcohol, drugs, and fireworks shall be prohibited.
4. Use of tobacco, marijuana, and vape products shall be prohibited.
5. If someone is found in possession of or using narcotics, prior to search and seizure taking place, follow this protocol
 - a. Be certain you can identify the drug in question.
 - b. Do not try to make the decision alone in these matters, but seek counsel from at least one or more other persons.
 - c. Do not search anyone's possessions until you have strong evidence the drugs in question are in the possession of the suspected person.
 - d. All searching must be done in the presence of the camper/volunteer staff person and two (2) other parties.
 - e. If it is possible to determine who is responsible for bringing narcotics to camp, for using narcotics at camp, or distributing narcotics at camp, the following procedure shall be followed:
 - i. If a camper then the parents or legal guardian of the camper shall be summoned to remove the offender from camp at once. If possible, the offender should be removed from their cabin and placed in other quarters until they are taken from the camp grounds. The Camp Dean shall contact the Lake Louise Executive Director, who shall in turn, contact the legal authorities.
 - ii. If a Camp Dean, counselor, or health officer is in violation then the Lake Louise Executive Director shall be notified immediately and contact the proper legal authorities. The person in violation shall be moved to a secure location until legal authorities arrive. At that time, they shall be asked to leave the Lake Louise premises.
 - iii. In this, as in other matters, the Lake Louise Executive Director is responsible to make all required contact with the proper local authorities.

X. Pets

1. All personal pets are prohibited on Lake Louise premises.
2. Service animals are allowed if requested and the following criteria are met.
 - a. According to the Americans with Disabilities Act, Lake Louise staff may only ask two questions in response to a request: (1) is the dog a service animal required because of a disability, and (2) what work or task has the dog been trained to perform.
 - b. The animal must be individually trained to do work or perform tasks for people with disabilities.

- c. The animal must be under the control of their handler.
- d. Due to the nature of camp housing, requests to bring a service animal must be submitted to Director of Camping and Outreach at least one month prior to the camp session.

XI. Emergency Procedures

Lake Louise Christian Community believes in offering a safe and nurturing environment for our campers, volunteers, staff and guests. As such we will practice “leader-led emergency response” by training and resourcing camp leaders for any potential emergency. We affirm efforts to leave dangerous areas and do not expect any camper, volunteer or staff member to fight against an imminent threat.

Emergency plans will be posted in cabins and other indoor areas and should be reviewed by the cabin counselors before campers arrive and at least once during the week with campers present.

We will use plain language when communicating in person or over the radios.

1. Emergency Evacuation Plan in the event a whole camp evacuation is necessary.
 - a. If necessary, the Executive Director or designee will sound an alarm by the sounding of the siren.
 - b. If the entire camp is not already assembled elsewhere, the entire camp will assemble at the bell in their cabin groups, a Camp Dean will conduct a head count of campers and volunteer staff, the Director of Camping and Outreach will conduct a headcount of paid staff, and these numbers will be reported to the Executive Director. The Executive Director will give instructions after the head count is complete.
 - c. The Executive Director will communicate the need for evacuation or relocation to a secure area or shelter.
 - d. If evacuation is necessary, depending on the source of the threat, the staff and volunteers will lead the campers to be evacuated for reunion where the prayer trail meets South Magee Road at the east end of camp, accessible by the prayer trail (east end reunion site), or the clearing at the junction of Pearson Lane and Pioneer Trail on the west end of camp, accessible by the prayer trail (west end reunion site).
 - e. The campers and staff will meet at the reunion site and either wait for authorization to return to the camp or contact parents/guardians for pick-up.

- f. Lake Louise staff shall bring all camper release forms to the evacuation site, provided it is prudent to do so, based upon emergency and rate of evacuation.
- g. The Camp Health Officer shall bring all camper/volunteer staff medications and health history forms to the evacuation site, provided it is prudent to do so, and based upon emergency and rate of evacuation.

2. In case of fire:

- a. If necessary, the Executive Director or designee will sound an alarm by the sounding of the siren.
- b. If an actual fire is found, the Executive Director or designee will call 911 and notify camp leaders by radio.
- c. If safe to do so, the entire camp including paid staff will assemble at the bell in their cabin groups or work teams, a Camp Dean will conduct a head count of campers and volunteer staff, the Director of Camping and Outreach will conduct a head count of paid staff, and these numbers will be reported to the Executive Director. The Executive Director will give instructions after the head count is complete.
- d. If unsafe to gather at the bell area, campers, volunteers and staff will be instructed to gather at a designated safe area by radio and a thorough head count will be conducted.
- e. If the Executive Director initiates an evacuation of the camp then follow the evacuation plan. If not, the Executive Director will release everyone back to their activities.
- f. A fire drill will happen within the first 24 hours of each week of camp.

3. In case of severe weather:

- a. If necessary, the Executive Director or designee will sound an alarm by continual ringing of the bell or sounding of the siren.
- b. If safe to do so, the entire camp including paid staff will assemble at the bell in their cabin groups or work teams, a Camp Dean will conduct a head count of campers and volunteer staff, the Director of Camping and Outreach will conduct a head count of paid staff, and these numbers will be reported to the Executive Director. The Executive Director will give instructions after the head count is complete.
- c. If unsafe to gather at the bell area, campers, volunteers and staff will be instructed to gather at a designated safe area by radio and a thorough head count will be conducted.

d. Executive Director shall give instructions to assemble in the Retreat Center lower level (south wall) for shelter when deemed necessary by warnings or perceived weather.

4. In case of an active threat:

To maintain the safety of all campers, volunteers and staff, the staff has developed an Emergency Response Plan including consideration of mitigation, preparedness, response and recovery efforts for any active threat occurring on or near camp. For the purposes of this manual, the "response" and "recovery" efforts are most pertinent.

a. Response during a threat

- i. The Executive Director will call 911 to notify emergency personnel and will radio all camp personnel to give directions to move to a predetermined emergency radio channel. Radio conversation will be limited to what is absolutely necessary.
- ii. When responding to a threat it is important to consider destinations and flexibility. A first destination may not be the place of reuniting.
- iii. Depending on the location of the incident, the following will occur:
- iv. If an incident happens during a meal and it is safe to do so then campers, program staff, and volunteers will initially be directed to the hallway next to the lower lounge of the retreat center. Kitchen staff and volunteers will be directed to the furnace room below the kitchen. Groups will remain in these locations unless it is unsafe to do so. If it is unsafe to stay in these locations, the groups will move from the furnace room or the lower lounge into the woods on the west end of camp, toward the prayer trail and to the reunion site.
- v. If an incident happens near the middle of camp then campers, volunteers and staff members will be directed into the cabins toward the back doors. You do not have to enter the cabin where you sleep. If it is unsafe to remain in the cabins, groups will be directed to the prayer trail and then to either reunion site based on the direction of the incident.
- vi. If an incident happens while everyone is gathered in Horner Center then campers, volunteers and staff members will be directed away from the source of threat either into the wooded areas around the office and ultimately to the east end reunion site or toward the playground and ultimately to the west end reunion site.
- vii. If an incident happens while everyone is in Tennant Chapel then campers, volunteers, and staff members will be directed out of the chapel through the door at the front of the sanctuary closest to the

lake if it is safe to do so. They will follow the path near the fence to the prayer trail and move away from camp toward the west end reunion site.

- viii. If an incident happens while at the waterfront or ball field, groups will be directed away from the threat and toward either reunion site.
- ix. It is possible that several locations will be used for initial cover areas depending on the type and direction of threat. It is important to stay flexible and ready to move to a safer location.
- x. When the immediate incident has resolved, an all-clear signal shall be given by notifying camp leaders in person that the incident is over. This notification can only come from the Executive Director, the Director of Camping and Outreach, or the Coordinator of Programming and Community Engagement. The entire camp will assemble for a thorough headcount and assessment of harm.

b. Recovery

- i. Following the incident, camp staff will assess and address any property damage that may have occurred, offer psychological counseling through local resources to those affected, and determine to resume or end camp based on the severity of the situation. Resources for continued support in the locations where campers live will be available.
- ii. Once back to full operation, camp staff will determine what should change and then return to the mitigation phase.

5. In case of medical emergency or injury anywhere on camp:

- a. Immediately summon the Health Officer, Executive Director, and the Camp Dean.
- b. If the Executive Director is not immediately available, summon the Director of Camping and Outreach.
- c. The Health Officer will determine if the patient can be moved to the Health Center or if first-aid shall be administered at the scene.
- d. If the patient needs emergency medical treatment and transport is necessary, the Health Officer, or their designee, shall call 911 for the ambulance. And then, the Executive Director shall be contacted immediately if not already present. Do not transport the patient in a personal vehicle.
 - i. A counselor designated by the Camp Dean shall accompany the patient in the ambulance.
 - ii. The health officer shall not leave the Lake Louise premises unless warranted under extreme circumstances.
 - iii. A parent/caregiver will be contacted in any case where campers are taken off-site for medical treatment.

XII. Waterfront Emergency Procedures

In the event of an emergency at the waterfront, remember the watercraft user's safety is paramount and takes priority over the watercraft, paddles, etc. Then follow this procedure:

1. The boat horn/whistle will be sounded to alert other lifeguards that assistance may be needed. The other lifeguards will whistle all swimmers out of the water so attention can be upon the rescue.
2. The lifeguard(s) assesses the condition of the rescued swimmer, provides aid if necessary, and moves them to shore.
3. All other watercraft users on the water are directed to follow the lifeboat to shore.
4. 911 is called promptly if it is deemed necessary.
5. Only after all swimmers are out of the water, all watercraft users are on shore, and the rescued swimmer has been given aid and judged to be OK or in competent hands does the waterfront team retrieve watercraft or paddles, etc., from the water.
6. If emergency medical treatment is needed, follow the above policy.

XIII. Missing or Runaway Camper

1. Advise the Executive Director and Camp Dean immediately.
2. Executive Director will sound the siren. The entire camp will assemble at the bell for a head count and to determine where the camper was last seen. If a camper is missing from the waterfront area, the entire camp will assemble by the volleyball court in the athletic field to conduct a thorough head count and determine where the camper was last seen.
3. The entire camp including grounds and facilities will be searched per the Executive Director's instructions. If the camper has not been found within 10 minutes of initial concern, the Executive Director will call 911. The Executive Director will determine next steps in consultation with the Camp Dean and instructions will be given to camp attendees.

XIV. Media or Other Inquiries Regarding Camp Issues or Emergencies

1. All information concerning any unusual situation should ONLY be communicated to outside sources by the Executive Director.
2. Staff, Dean, and Volunteers will not comment on or answer any questions by the media regarding any issue or emergency occurrence at Lake Louise. All such inquiries will be directed to the Executive Director immediately.
3. In case of an emergency, all communication to Parents and Guardians will be coordinated by the Executive Director and their designees and conducted out of the main camp office.